

**REGULAR MEETING
FREMONT COUNTY ASSOCIATION OF GOVERNMENTS**

11:00am; Thursday, September 24th, 2026

Riverton; City Hall

816 N Federal Blvd, Riverton, WY 82501

<https://us02web.zoom.us/j/83901727125?pwd=QMOxjiyc5FbwbyLbtLVSeQDHlabR5s.1>

Timothy Hancock - Chair
Mayor of Riverton

Patricia Neveaux – Vice-Chair
Mayor of Dubois

Sherry Oler – Treasurer/Secretary
Mayor of Hudson

Joel Highsmith
Mayor of Shoshoni

Jacque Stoldt
Mayor of Pavillion

Michael Jones
Fremont County Commissioner

Missy White
Mayor of Lander

BOARD PACKET

Please carefully review the enclosed packet.

It is important that you follow each section page by page as we progress through the meeting.

Agenda Item Title: Roll Call, Call to Order, Pledge of Allegiance

SESSION TYPE:

- ☒ Regular Meeting
- ☐ Special Meeting
- ☐ Work Session
- ☐ Other

APPLIES TO STRATEGIC GOALS:

- ☐ Yes (Select below)
 - ☐ TBD
 - ☐ TBD
- ☒ No (Regular Business)

- ☐ Attachments are provided with the narrative

EXECUTIVE SUMMARY:

N/A

PRIOR RELATED BOARD DISCUSSIONS/ACTIONS:

N/A

WHY IS THIS ITEM BEFORE THE BOARD:

N/A

ACTION REQUIRED/REQUESTED AT THIS BOARD MEETING

11:00am - Chairman requests Roll Call be taken, Roll is taken, a quorum is determined
With a quorum present - Chairman: "I call this September 24th, 2025 Regular Meeting of the
Fremont County Association of Governments to order at (*Time*), please stand for the pledge
of allegiance"

PROPOSED MOTION:

N/A

ADMINISTRATOR RECOMMENDATION:

N/A

Agenda Item Title: Approval of September 24, 2026 Regular Meeting Agenda

SESSION TYPE:

- ☒ Regular Meeting
- ☐ Special Meeting
- ☐ Work Session
- ☐ Other

APPLIES TO STRATEGIC GOALS:

- ☐ Yes (Select below)
 - ☒ TBD
 - ☐ TBD
- ☒ No (Regular Business)

- ☐ Attachments are provided with the narrative

EXECUTIVE SUMMARY:

N/A

PRIOR RELATED BOARD DISCUSSIONS/ACTIONS:

N/A

WHY IS THIS ITEM BEFORE THE BOARD:

N/A

ACTION REQUIRED/REQUESTED AT THIS BOARD MEETING

N/A

PROPOSED MOTION:

Board Member: “I move to approve the September 24th, 2026 Regular Meeting Agenda *(as amended or as presented)*”

(Second Required)

Chairman: “It has been motioned and second, is there any discussion?”

(Call for the question)

(Majority Vote)

ADMINISTRATOR RECOMMENDATION:

N/A

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-
- I. ROLL CALL, CALL TO ORDER, PLEDGE OF ALLEGIANCE**
 - II. APPROVAL OF SEPTEMBER 24, 2026 MEETING AGENDA**
 - III. CONSENT AGENDA**
 - a. August 27, 2026 Regular Meeting Minutes
 - b. September 11, 2026 Special Meeting Minutes
 - c. Monthly Financial Reports
 - d. Approval of Expenditures
 - IV. STAFF REPORTS**
 - V. PUBLIC COMMENT**
 - VI. OLD BUSINESS**
 - a. RASEC
 - i. Regional EMS Transition Plan
 - 1. Current EMS Service and Interim Provider Update
 - 2. RASEC Phase 2 Update
 - 3. RHTP Grant Agreement Update
 - ii. Realignment of RASEC Membership and Charge
 - VII. NEW BUSINESS**
 - a. Resolution 2026-09 – CCAM-TAC Grant Application
 - VIII. MONTHLY FORUM**
 - IX. ADJOURNMENT**

United in Progress, Empowered by Engagement

Agenda Item Title: Consent Agenda

SESSION TYPE:

- ☒ Regular Meeting
- ☐ Special Meeting
- ☐ Work Session
- ☐ Other

APPLIES TO STRATEGIC GOALS:

- ☐ Yes (Select below)
 - ☐ TBD
 - ☐ TBD
- ☒ No (Regular Business)

- ☒ Attachments are provided with the narrative

EXECUTIVE SUMMARY:

This Consent Agenda consolidates several key items for review and streamlined approval. The items include:

August 27, 2026 Regular Meeting Minutes
September 11, 2026 Special Meeting Minutes
Monthly Financial Reports
Approval of Expenditures

PRIOR RELATED BOARD DISCUSSIONS/ACTIONS:

N/A

WHY IS THIS ITEM BEFORE THE BOARD:

This Consent Agenda is presented to expedite the approval process for routine documents that have been thoroughly reviewed in previous meetings. Consolidating these items allows the board to efficiently allocate meeting time to more strategic discussions while ensuring that all procedural records are up-to-date.

ACTION REQUIRED/REQUESTED AT THIS BOARD MEETING

The board is requested to approve the Consent Agenda as presented.

PROPOSED MOTION:

Board Member: “I move to approve the Consent Agenda with its contents being: August 27, 2026 Regular Meeting Minutes, September 11, 2026 Special Meeting Minutes, Monthly Financial Reports, Approval of Expenditures *(as amended or as presented)*”

(Second Required)

Chairman: “It has been moved and seconded, is there any discussion?”

(Call for the question)

(Majority Vote)

ADMINISTRATOR RECOMMENDATION:

After a thorough review, I recommend that the board approve the Consent Agenda as presented.

**REGULAR MEETING
FREMONT COUNTY ASSOCIATION OF GOVERNMENTS**

11:00am; Thursday, September 24th, 2026

Riverton; City Hall

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Consent Agenda

Please review the enclosed consent agenda materials prior to the meeting. These items are generally routine or procedural and may be approved collectively unless a board member requests separate discussion or action on a specific item. Please follow each section page by page as the meeting progresses.

Fremont County Association of Governments
Regular Meeting: Thursday, August 27, 2026
Meeting Minutes

Attendees:

- ☒ Fremont County, Commissioner Michael Jones
- ☒ Dubois, Mayor Patricia Neveaux
- ☒ Hudson, Mayor Sherry Oler
- ☒ Lander, Mayor Missy White
- ☐ Pavillion, Mayor Jacque Stoldt
- ☒ Riverton, Mayor Tim Hancock
- ☒ Shoshoni, Mayor Joel Highsmith

Quorum:

- ☒ Yes
- ☐ No

Call to Order:

11:10

Agenda Item: Roll Call, Call to Order, Pledge of Allegiance	
Motion: N/A	Notes: Quorum established
Second: N/A	
Discussion: Chair Tim Hancock called the August 27, 2026 Regular Meeting of the Fremont County Association of Governments to order at 11:10 a.m. Roll call was conducted. Fremont County, Dubois, Hudson, Lander, Riverton, and Shoshoni were represented. Pavillion was absent. A quorum was declared present. The Board and attendees then recited the Pledge of Allegiance.	
Action: N/A	

Agenda Item: Approval of August 27, 2026	
Motion: SO	Notes: Mayor White moved to amend the agenda to add Resolution 2026-08, Transportation Enterprise Fund Application for Rolling Stock Replacement, under New Business. Commissioner Jones seconded the amendment. The amendment passed..
Second: PN	
Discussion: ion to approve the August 27, 2026 meeting agenda as amended. No additional amendments were offered.	
Action: PASSED, AS AMENDED	

Agenda Item: Consent Agenda	
Motion: PN	Notes: Consent Agenda included the July 23, 2026 Regular Meeting Minutes, August 7, 2026 Work Session Minutes, monthly financial reports, and approval of expenditures
Second: MW	
Discussion:	

No items were requested to be removed from the Consent Agenda, and no substantive discussion was offered.

Action: PASSED

Agenda Item: Staff Reports

Motion: N/A

Second: N/A

Notes:

Written staff report was included in the Board packet. Executive Director Nichols provided selected highlights rather than reading the full report.

Discussion:

Executive Director Tim Nichols reported that August had been an eventful month for FCAG and its programs, with much of staff's work centered on public transportation funding, regional EMS planning, Tribal membership, and continued development of FCAG's internal governance and administrative structure.

For WRTA, Nichols reported that the primary concern remained the reduction in federal Section 5311 funding, the corresponding local match shortfall, and the need to preserve essential public transportation services within available resources. He noted that passage of the countywide sales-tax initiative represented an important future funding source for key services, including ambulance and EMS, commercial air service, and public ground transportation, but emphasized that the revenue would not immediately resolve the transportation funding gap currently facing WRTA.

Nichols also reported that the Rural Health Transformation Program application had progressed and had received conditional approval for approximately \$2.2 million, subject to review of the EMS sustainability plan. FCAG had provided the Wyoming Department of Health with the RASEC Service Delivery Model Evaluation Report, RASEC cost tool, and EMS Regionalization Sustainability Plan. A final determination had not yet been received.

The Board also received an update regarding an FTA Innovative Coordinated Access and Mobility Pilot Program application prepared in coordination with WYDOT. Nichols recognized the substantial work undertaken by Project Independence leadership in preparing the application. WYDOT would serve as the direct recipient and pass-through entity, while FCAG would participate in implementation.

The proposed project would establish a one-call, one-click regional mobility-management system capable of allowing multiple service and information systems to communicate through application programming interfaces. Staff explained that the model could support transportation, health care, referral systems, and other public or nonprofit services and could potentially be scaled statewide.

Chair Hancock emphasized the importance of explaining complex transportation and grant-funding structures in a way that members of the public can understand.

Action: N/A

Agenda Item: Public Comment

Fremont County Association of Governments
Regular Meeting: Thursday, August 27, 2026
Meeting Minutes

Motion: N/A	Notes: (None)
Second: N/A	
Discussion: Chair Hancock opened the floor for public comment and explained that individuals wishing to comment on an item already appearing on the agenda would also be provided an opportunity to speak when that item was considered. No general public comment was offered either in person or online.	
Action: N/A	

Agenda Item: Executive Session	
Motion: JH	Notes: Executive session convened pursuant to Wyo. Stat. § 16-4-405(a)(ix), as stated in the motion. Commissioner Larry Allen, County Treasurer Jim, Business Manager Jesse Grosinger, and Executive Director Tim Nichols were invited to participate with the Board.
Second: MW	
Discussion: The Board approved entering executive session and relocated for the confidential discussion. Following completion of the executive session, Mayor Neveaux moved to reconvene the regular meeting, seconded by Mayor White. The motion passed. No formal action was taken or announced upon reconvening as a result of the executive session.	
Action: PASSED	

Agenda Item: FCAG-POL-1.1 Board Governance	
Motion: SO	Notes: Motion to adopt FCAG-POL-1.1 Board Governance Policy as revised following the August 7, 2026 Work Session and as presented, subject to applicable law, the FCAG Joint Powers Agreement, and FCAG Bylaws.
Second: MW	
Discussion: Nichols advised that revisions identified during the August 7 Work Session had been incorporated into the proposed policy and presented in a more readable redline format. Chair Hancock thanked the Board for the detailed work-session review and specifically noted Commissioner Jones's assistance in identifying provisions that were duplicative of other FCAG governing documents or administrative policies. Mayor Highsmith requested additional clarification regarding portions of the policy and whether certain provisions had previously been discussed. The Board reviewed the relationship between the revised policy and the August work-session discussion and clarified that the policy was intended primarily to establish the role and responsibilities of the Board rather than repeat staff-level requirements contained elsewhere. Members discussed the value of formally documenting governance practices already generally followed by FCAG, particularly the relationship between the Joint Powers Board and Executive Director, Board committees, and organizational oversight.	

Commissioner Jones recommended that FCAG consider using small Board committees in the future to conduct detailed reviews of major policies and governing documents before bringing recommendations back to the full Board. He also recommended establishing a staggered review schedule so major policies are reviewed periodically rather than all at once.

The Board expressed support for that approach.

Action: PASSED

Agenda Item: Personnel Handbook

Motion: MW

Second: PN

Notes:

Motion to approve Revision 2 of the FCAG Personnel Handbook, effective August 27, 2026, and authorize the Executive Director to implement and distribute the revised handbook, subject to amendments adopted during the meeting.

Discussion:

Nichols advised that revisions discussed during the August 7 Work Session had been incorporated into the handbook. The Board then conducted additional review of several provisions.

Official Advocacy, Government Relations, and Public Policy

Commissioner Jones raised concern regarding use of the term "advocacy," noting the distinction between governmental education and political or policy advocacy. Members discussed the need to ensure FCAG and its employees can lawfully educate elected officials and pursue grants, appropriations, programs, and infrastructure funding without implying partisan or prohibited lobbying activity.

Commissioner Jones moved to replace the applicable reference to "advocacy" with "education." Mayor Highsmith seconded the motion.

Mayor Oler subsequently identified a separate bullet authorizing advocacy relating to grants, appropriations, programs, infrastructure, and public policy. Members agreed that advocacy for grants, appropriations, programs, and infrastructure was distinguishable from policy advocacy.

Mayor Oler moved to remove the words "public policy" from that provision. Mayor Neveaux seconded the motion.

Both amendments passed.

Conflict of Interest Language

Commissioner Jones raised concern with language instructing employees to seek guidance when an activity could create an "actual or apparent conflict of interest." Discussion focused on the distinction among an actual, apparent, and potential conflict.

Members agreed that "potential" more accurately reflected circumstances where an employee may need guidance before a legally established conflict exists.

Commissioner Jones moved to replace "apparent" with "potential," resulting in the phrase "actual or potential conflict of interest." Mayor White seconded the motion.

The amendment passed.

The Board also reviewed language providing that violations of the section "may" result in corrective action. Members ultimately agreed to retain the provision, noting the distinction between discretionary "may" and mandatory "shall."

Overtime

Mayor Highsmith requested clarification regarding removal of language that previously stated unauthorized overtime would not be compensated.

Nichols explained that the prior sentence had been removed because employees must be compensated for compensable time actually worked, even when the overtime was not authorized. Unauthorized overtime may nevertheless result in disciplinary action.

The Board discussed emergency circumstances where employees may need to respond outside normal working hours without being able to obtain prior authorization, as well as circumstances where overtime could be abused.

Members generally agreed that future language should distinguish legitimate emergency or operational overtime from abuse or time theft. The matter may receive additional administrative review.

Vacation Accrual

Mayor Highsmith requested clarification regarding the vacation accrual schedule. Staff confirmed that vacation leave accrues incrementally each pay period beginning with the employee's first year of service. Employees may use only the leave they have accrued, subject to applicable advance-request and approval requirements.

Following completion of the amendments and discussion, the Board voted on the main motion as amended.

Action: PASSED

Agenda Item: RASEC Update	
Motion: PN	Notes: Motion to approve the Regional EMS Conveyance and Transition Plan as the framework for transition preparation and authorize RASEC to continue in an advisory transition capacity supporting coordination, technical review, and recommendations to the FCAG Board.
Second: JH	
Discussion:	

RASEC leadership presented the Regional EMS Conveyance and Transition Plan and requested that FCAG formally adopt it as the framework and foundation for moving the regional EMS system toward FCAG.

The plan was described as a living and adaptable framework identifying what must be accomplished during transition while allowing the specific methods and implementation details to evolve as the process proceeds.

RASEC identified several anticipated next steps, including:

- formal coordination of the transition between Fremont County and FCAG;
- recruitment of an EMS Director, contingent upon availability of Rural Health Transformation funding;
- beginning applicable EMS licensing and regulatory processes;
- development of FCAG's EMS-specific administrative infrastructure; and
- establishment of an operational and leadership structure for the regional EMS system.

Chair Hancock noted that the Board had previously delayed action on the transition plan to allow additional review of the approximately 30-page document and development of a summary requested by Commissioner Jones.

The Board discussed whether RASEC should continue as the transition advisory body or whether a new committee should be established.

Commissioner Jones indicated that the plan itself was acceptable but emphasized that the Board should separately address who would serve on the transition body. He noted that additional participants and expertise may be needed during implementation.

Chair Hancock initially discussed the possibility of establishing a new committee and having a smaller group recommend its membership. Mayor Oler commented that a complete replacement of RASEC might not be necessary. Mayor White noted that retaining the RASEC identity could also provide greater continuity and clarity for the public.

Following discussion, members generally favored retaining RASEC while revising its charge and membership for the transition phase rather than dissolving it and beginning again with an entirely new organization.

The Board agreed that any revised RASEC charge should be formally documented in a new charge letter. Membership changes would remain subject to FCAG Board oversight.

The motion approving the EMS transition plan and continuing RASEC in an advisory transition capacity was then approved.

RASEC Membership Amendment

Following adoption of the transition framework, Mayor Highsmith moved to change Commissioner Michael Jones from advisory status to full RASEC membership and to add Fremont County Commission Chairman Larry Allen as a full RASEC member.

Mayor Oler seconded the motion.

The Board discussed the value of direct County participation during the transition, particularly given the County's experience with and ownership interests in the existing ambulance system. The motion passed.

RASEC leadership advised that the committee anticipated being able to provide a more concrete EMS transition timeline by the end of September after the revised process and membership were in place.

The Board expressed appreciation for the substantial work performed by RASEC members, FCAG staff, and participating stakeholders. Members noted that the work had helped move a long-standing regional EMS discussion toward an actionable structure.

The Board also discussed the Rural Health Transformation funding timeline. Staff clarified that the Wyoming Department of Health was required to award or obligate its funding by approximately October 1, 2026, but FCAG would have until approximately September 2027 to use awarded funds. No final award amount had been communicated at the time of the meeting.

Action: PASSED

Agenda Item: EMS Director - PDQ

Motion: MW

Second: MJ

Notes:

Approval of the EMS Director Position Description Questionnaire as the underlying position document. The Board recommended development of a shorter public-facing recruitment announcement.

Discussion:

Nichols explained that each FCAG position is supported by a Position Description Questionnaire, or PDQ, which establishes the essential responsibilities, qualifications, position requirements, compensation framework, and expectations against which the position is ultimately managed and evaluated.

The EMS Director PDQ had been developed using materials provided through Fremont County and other source documents describing the qualifications and responsibilities expected of a senior EMS leader.

Several members expressed concern that the approximately 10-page PDQ was too lengthy and detailed to serve effectively as a public recruitment announcement.

Commissioner Jones suggested retaining the major headings and reducing the public-facing version to the most important outcome-based qualifications and responsibilities. Members generally agreed.

Staff clarified that the comprehensive PDQ was not intended to be posted verbatim as the employment advertisement. Rather, it would serve as the underlying organizational position document from which a shorter two-to-three-page recruitment announcement or job posting could be prepared.

The Board discussed the proposed title, "EMS Director," and agreed that it was sufficiently understood as an industry-standard title.

The Board approved the PDQ with the expectation that the actual recruitment posting would be condensed and made more accessible to prospective candidates.

Action: PASSED

Agenda Item: Tribal Membership

Motion: N/A

Second: N/A

Notes:

Staff update and direction to continue outreach.

Discussion:

Nichols reported that the Tribal membership resolution package and related legal documents had undergone additional legal review following questions raised during prior Board discussions. FCAG legal counsel concluded that the documents were sufficient to move forward.

The Eastern Shoshone Business Council had already adopted a substantially similar membership resolution, with revisions made through its legal review process.

The Northern Arapaho Business Council had not yet taken corresponding action. Members discussed the importance of bringing both Tribal governments into the FCAG membership process rather than advancing only one Tribal membership.

Nichols indicated that the lack of action did not appear to reflect a lack of interest, but rather the need for continued follow-up and coordination.

Chair Hancock proposed that he and Executive Director Nichols seek an opportunity to attend a Northern Arapaho Business Council meeting to directly discuss FCAG membership and the proposed resolution. Members supported that approach.

The Board noted that Tribal participation is particularly important as FCAG advances regional EMS governance and other countywide initiatives.

No formal action was requested at this meeting. Staff was directed to continue outreach and attempt to secure an appearance before the Northern Arapaho Business Council.

Action: N/A

Agenda Item: Resolution 2026-08 Transportation Enterprise

Motion: PN

Second: SO

Notes:

Resolution authorizing submission of a State Loan and Investment Board Transportation Enterprise Fund application related to rolling stock replacement.

Discussion:

Nichols presented Resolution 2026-08, which had been added to the agenda earlier in the meeting.

Staff explained that FCAG intended to submit a Transportation Enterprise Fund application to the State Loan and Investment Board before the September 15 deadline.

The proposed rolling stock replacement project had an estimated total project cost of approximately \$460,000.

Staff reported that:

- approximately \$85,500 would be requested through the SLIB Transportation Enterprise Fund toward the local match associated with FTA Section 5339 funding; and
- approximately \$32,500 would be provided from WRTA local or general funds as an additional local-match component.

The resolution authorized FCAG to proceed with the application.
No additional substantive discussion was offered.

Action: PASSED

Agenda Item: Monthly Forum

Motion: N/A

Notes:

Second: N/A

(None)

Discussion:

Dubois: Mayor Neveaux reported that a local group was pursuing funding for improvements to the community park, including a bike park and replacement or improvement of aging play-area equipment. Combined project costs were anticipated to be approximately \$500,000, and the Town was exploring funding opportunities.

Lander: Mayor White reported continued work on the Lincoln Street and Buena Vista projects and anticipated putting Baldwin and Fifth Street improvements out to bid in the fall. Lander was also revising its bicycle ordinance to address e-bikes and other electric mobility devices. The existing ordinance predated modern electric transportation equipment. The City had involved local bike shops, the bicycle community, and schools in the educational component of the proposed changes. Mayor White offered to share Lander's ordinance with other FCAG communities.

Hudson: Mayor Oler reported that Hudson had moved through the immediate water-restriction period, although the community's aquifer had declined by more than four feet and had not recovered as it normally would. Cooler temperatures and reduced demand had allowed the Town to keep pace with water use. Hudson had also received a FEMA technical-assistance grant after a lengthy application process. The Town completed recruitment for a new maintenance employee and hired a local applicant. Mayor Oler also reported ongoing work on a SLIB application, Rural Development materials, and pursuit of potential federal congressional appropriations.

Shoshoni: Mayor Highsmith reported that the Trailhead Project was nearing completion, including installation of electrical infrastructure, with final connection through Rocky Mountain Power remaining. The water tank project experienced delays after insufficient road-surface coverage was identified and required correction before final project closeout. Shoshoni continued development of the Wyoming Cardiopulmonary project and associated funding and legal work.

The Westside subdivision was moving forward, with utility estimates being gathered and development assistance being coordinated. The Town had begun using the former library building as an interim community fitness center and was considering the building's longer-term location and use. Work was also continuing on improvements to the rifle range, including ownership and engineering issues, earthwork requirements, possible expansion to a 400-yard range, shotgun improvements, and restoration of archery opportunities.

Riverton: Chair Hancock reported briefly that Riverton was doing well and remained a good place to live.

Fremont County: Commissioner Jones reported that planning and design work continued on the new County Coroner facility in the former Bunk's Barbecue property. The County hoped to proceed toward bid documents after completion of design and engineering work. The County's GIS and map-server platform had recently changed, and staff were addressing implementation issues and considering posting training materials to assist users. The County was also working to integrate EagleView high-resolution aerial photography with its GIS system to support assessment and other property-information functions. Commissioner Jones recognized Fremont County election staff for their work during the recent primary election and reported no major election issues. The County continued discussing data-center development and the limitations created by the County's lack of zoning authority. A future County Commission discussion was anticipated regarding the topic and broader statewide developments. Solid-waste transition planning remained ongoing, including future infrastructure and long-term closure liabilities. Commissioner Jones also reported an upcoming discussion regarding gap funding and the need to identify resources for the coming months. The Fremont County Planning Director was expected to retire in the coming year, requiring the County to begin considering recruitment for that significant position. The County also intended to resume work associated with historic preservation when staff and elected-official capacity allowed.

Action: N/A

Agenda Item: Adjournment	
Motion: SO	Notes: The next regular meeting was identified as being scheduled in Riverton.
Second: MW	
Discussion: With no further business before the Board, a motion was made and seconded to adjourn.	
Action: PASSED	

Fremont County Association of Governments
Work Session: Friday, September 11, 2026
Meeting Minutes

Attendees:

- ☒ Fremont County, Commissioner Mike Jones
- ☒ Dubois, Mayor Patricia Neveaux
- ☒ Hudson, Mayor Sherry Oler
- ☒ Lander, Mayor Missy White
- ☐ Pavillion, Mayor Jacque Stoldt
- ☒ Riverton, Mayor Tim Hancock
- ☒ Shoshoni, Mayor Joel Highsmith

Quorum:

- ☒ Yes
- ☐ No

Call to Order:

12:18

Agenda Item: Roll Call, Call to Order, Pledge of Allegiance	
Motion: N/A	Notes: A quorum was present.
Second: N/A	
Discussion: Chair Tim Hancock called the September 11, 2026 Special Meeting of the Fremont County Association of Governments to order at approximately 12:18 p.m. Roll call was conducted. Fremont County, Dubois, Hudson, Lander, Riverton, and Shoshoni were represented. Pavillion was absent. Staff confirmed that a quorum was present. The Board and attendees then recited the Pledge of Allegiance.	
Action: N/A	

Agenda Item: Approval of September 11, 2026 Special Meeting Agenda	
Motion: JH	Notes: Motion to approve the September 11, 2026 Special Meeting Agenda as presented.
Second: PN	
Discussion: No amendments or substantive discussion were offered.	
Action: PASSED	

Agenda Item: Executive Session	
Motion: SO	Notes: Motion to convene into executive session pursuant to Wyo. Stat. § 16-4-405(a)(iii).
Second: MW	
Discussion: The Board considered a motion to enter executive session pursuant to Wyoming Statute § 16-4-405(a)(iii). No discussion was offered on the motion. The motion was approved by voice vote. Chair Hancock declared the Board convened into executive session.	

The following individuals were invited to participate in the executive session as appropriate to the subject under consideration:

- Fremont County Commission Chairman Larry Allen
- FCAG Executive Director Tim Nichols
- FCAG Business Manager Jesse Grosinger
- Phillip Franklin, Cody Regional Health

The Board then conducted the executive session. The substance of the confidential discussion is not included in the public meeting minutes.

Following completion of the confidential discussion, a motion was made and seconded to conclude the executive session and return to open session.

Before voting on that motion, the Chair clarified that the Board remained in executive session while the motion was pending. Upon completion of the remaining discussion, the Board voted to conclude the executive session and returned to open session.

No formal action was taken by the FCAG Board following the executive session.

Action: PASSED

Agenda Item: Adjournment	
Motion: SO	Notes: Motion to adjourn the September 11, 2026 Special Meeting. Adjourned at approximately 1:40 p.m.
Second: MW	
Discussion: Following the Board's return from executive session, clarification was provided that no separate motion was necessary to "reconvene" the special meeting because the executive session occurred within the duly convened special meeting. With no further public business before the Board, a motion was made to adjourn the special meeting.	
Action: PASSED	

Fremont County Association of Governments

Statement of Activity

August 2026

	Total
Revenue	
4000 INCOME	
4237 Municipal Support	34,309.74
Total for 4000 INCOME	\$34,309.74
4500 MISCELLANEOUS REVENUE	
4501 Interest Earned	161.47
Total for 4500 MISCELLANEOUS REVENUE	\$161.47
Total for Revenue	\$34,471.21
Gross Profit	\$34,471.21
Expenditures	
7000 ADMINISTRATION	
7030 OFFICE EXPENSES	
7030-01 Office Supplies	943.26
Total for 7030 OFFICE EXPENSES	\$943.26
7041 Training	
7041-01 Staff Training	2,169.19
Total for 7041 Training	\$2,169.19
7070 OTHER	
7070-02 Bank Charges	32.64
7070-03 Dues & Subscriptions	1,410.01
Total for 7070 OTHER	\$1,442.65
Total for 7000 ADMINISTRATION	\$4,555.10
Total for Expenditures	\$4,555.10
Net Operating Revenue	\$29,916.11
Net Revenue	\$29,916.11

Fremont County Association of Governments

Statement of Financial Position

As of Aug 31, 2026

	Total
Assets	
Current Assets	
Bank Accounts	
1010 Checking	115,418.38
Total for Bank Accounts	\$115,418.38
Accounts Receivable	
1200 Accounts Receivable (A/R)	7,905.00
Total for Accounts Receivable	\$7,905.00
Other Current Assets	
1040-02 WyoClass - Groud Transportation Fund	35,483.84
1040-03 WyoClass - Joint Projects Fund	3,269.47
Total for Other Current Assets	\$38,753.31
Total for Current Assets	\$162,076.69
Total for Assets	\$162,076.69
Liabilities and Equity	
Liabilities	
Current Liabilities	
Credit Cards	
2015 CREDIT CARDS	
2015-08 FCAG Department Credit Card (0234)	175.59
Total for 2015 CREDIT CARDS	\$175.59
Total for Credit Cards	\$175.59
Other Current Liabilities	
2290 Interdepartmental Transfer - OUT	-31,892.90
2290-FC-2 Due To WR DNU	2,860.70
Total for Other Current Liabilities	-\$29,032.20
Total for Current Liabilities	-\$28,856.61
Total for Liabilities	-\$28,856.61
Equity	
3000 Fund Balance	162,769.53
Net Revenue	28,163.77
Total for Equity	\$190,933.30
Total for Liabilities and Equity	\$162,076.69

Wind River Transportation Authority

Statement of Activity

August 2026

	Total
Revenue	
4000 INCOME	
4201-01 Operating Grants	240,930.00
4201-02 Capital Grants	23,931.21
4201-03 Scholarships	1,260.36
4308-03 Public Transit Program Income	
4308-03-01 Fixed Route Farebox	45.00
4308-03-02 Demand Response Farebox	486.00
4308-03-07 Special Transportation	3,912.00
Total for 4308-03 Public Transit Program Income	\$4,443.00
Total for 4000 INCOME	\$270,564.57
4500 MISCELLANEOUS REVENUE	
4501 Interest Earned	1,719.74
Total for 4500 MISCELLANEOUS REVENUE	\$1,719.74
Billable Expenditure Revenue	3,383.37
Billable Expenditure Revenue-1	103.26
Unapplied Cash Payment Income	-2,774.40
Total for Revenue	\$272,996.54
Gross Profit	\$272,996.54
Expenditures	
7000 ADMINISTRATION	
7021 Legal & Professional Fees	495.00
7030 OFFICE EXPENSES	
7030-01 Office Supplies	439.69
7030-02 OFFICE EQUIPMENT	
7030-02-02 Office Equipment Rental	750.09
Total for 7030-02 OFFICE EQUIPMENT	\$750.09
7030-03 Shipping, Freight & Delivery, Postage	5.55
Total for 7030 OFFICE EXPENSES	\$1,195.33
7050 UTILITIES	
7050-01 Electricity	794.38
7050-02 Natural Gas	102.42
7050-03 Water/Sewer/Sanitation	108.94
7050-04 TELECOMMUNICATIONS	
7050-04-03 Mobile/Wireless Communication	514.85
Total for 7050-04 TELECOMMUNICATIONS	\$514.85
Total for 7050 UTILITIES	\$1,520.59
7061 Facility Maintenance & Repair	835.85
7070 OTHER	
7070-01 Advertising/Promotional	300.00
7070-03 Dues & Subscriptions	2,133.02
Total for 7070 OTHER	\$2,433.02

Wind River Transportation Authority

Statement of Activity

August 2026

	Total
7490 CAPITAL OUTLAY	
7490-02 Capital Outlay-Machinery & Equipment	3,133.91
Total for 7490 CAPITAL OUTLAY	\$3,133.91
7503 Building/Vehicle Insurance	1,545.00
Total for 7000 ADMINISTRATION	\$11,158.70
7200 OPERATIONS	
7202 WAGES AND TAXES/BENEFITS	
7202-01 ADMINISTRATION STAFF	
7202-01-01 Administration Wages	25,255.98
7202-01-02 Administration Taxes/Benefits	9,812.68
Total for 7202-01 ADMINISTRATION STAFF	\$35,068.66
7202-02 OPERATIONS STAFF	
7202-02-01 Operations Staff Wages	41,932.47
7202-02-02 Operations Staff Taxes/Benefits	13,117.75
Total for 7202-02 OPERATIONS STAFF	\$55,050.22
7202-03 MAINTENANCE STAFF	
7202-03-01 Maintenance Staff Wages	9,871.57
7202-03-02 Maintenance Staff Taxes/Benefits	4,712.44
Total for 7202-03 MAINTENANCE STAFF	\$14,584.01
Total for 7202 WAGES AND TAXES/BENEFITS	\$104,702.89
7204 LABOR COST	
7204-01 Drug/Alcohol Testing	200.00
7204-04 Service Travel Expenses	89.14
Total for 7204 LABOR COST	\$289.14
7220 OPERATING SUPPLIES/EXPENSES	
7220-01 Vehicle Maintenance & Repair	1,351.68
7220-02 Shop Supplies	4,525.96
7220-03 FUEL & OIL	
7220-03-01 Gas & Diesel	12,068.11
Total for 7220-03 FUEL & OIL	\$12,068.11
Total for 7220 OPERATING SUPPLIES/EXPENSES	\$17,945.75
Total for 7200 OPERATIONS	\$122,937.78
8000 Reimb thru P/R - RECONCILE AT MONTHS END	1,330.15
Unapplied Cash Bill Payment Expenditure	-4,110.78
Total for Expenditures	\$131,315.85
Net Operating Revenue	\$141,680.69
Other Revenue	
4702 Interdepartmental Transfer - DUE FROM	53,068.90
Total for Other Revenue	\$53,068.90

Wind River Transportation Authority

Statement of Activity

August 2026

	Total
Other Expenditures	
7450 Interdepartmental Transfer - DUE TO	
7450-03 Payroll Reimbursement	-1,750.00
Total for 7450 Interdepartmental Transfer - DUE TO	-\$1,750.00
Total for Other Expenditures	-\$1,750.00
Net Other Revenue	\$54,818.90
Net Revenue	\$196,499.59

Wind River Transportation Authority

Statement of Financial Position

As of Aug 31, 2026

	Total
Assets	
Current Assets	
Bank Accounts	
1010 Checking	299,433.41
Total for Bank Accounts	\$299,433.41
Accounts Receivable	
1200 Accounts Receivable (A/R)	50,922.00
Total for Accounts Receivable	\$50,922.00
Other Current Assets	
1040-01 WyoClass-WRTA Fund	518,004.42
1610 Prepaid Expenses	1,330.96
Payroll Refunds	0.02
QuickBooks Tax Holding Account	7,514.36
Total for Other Current Assets	\$526,849.76
Total for Current Assets	\$877,205.17
Total for Assets	\$877,205.17
Liabilities and Equity	
Liabilities	
Current Liabilities	
Accounts Payable	
2010 Accounts Payable (A/P)	7.41
Total for Accounts Payable	\$7.41
Credit Cards	
2015 CREDIT CARDS	\$0.00
2015-01 WRTA 1-Department Credit Card	-379.30
2015-02 WRTA 2-Department Credit Card	1,053.21
2015-03 WRTA 3-Department Credit Card	37.75
2015-04 WRTA Nichols (0440)	56.67
2015-05 WRTA Scadden (0614)	545.11
2015-06 WRTA Grosinger (0564)	1,432.45
Total for 2015 CREDIT CARDS	\$2,745.89
Total for Credit Cards	\$2,745.89
Other Current Liabilities	
2150 PAYROLL LIABILITIES	\$0.00
2150-01 Federal Taxes (941/944)	-39.79
2150-03 WY Unemployment Tax	-86.81
2150-04 Education & Training	-1,302.00
2150-05 State Retirement	9,960.15
2150-06 MEDICAL INSURANCE	
2150-06-01 AFLAC	47.90
2150-06-03 Blue Cross WAM-JPIC - Dearborn	48.75
2150-06-04 Blue Cross Blue Shield of Wyoming	644.94

Wind River Transportation Authority

Statement of Financial Position

As of Aug 31, 2026

	Total
Total for 2150-06 MEDICAL INSURANCE	\$741.59
2150-07 TRANSPORTATION INSURANCE	
2150-07-01 AirMedCare (GMRS)	-1,726.40
Total for 2150-07 TRANSPORTATION INSURANCE	-\$1,726.40
2150-08 VISION INSURANCE	
2150-08-01 Vision Service Plan	133.09
Total for 2150-08 VISION INSURANCE	\$133.09
2150-09 DENTAL INSURANCE	
2150-09-01 Delta Dental	1,386.78
Total for 2150-09 DENTAL INSURANCE	\$1,386.78
2150-10 WY Worker's Compensation	-5,070.46
Delta Dental ER (deleted)	0.01
Total for 2150 PAYROLL LIABILITIES	\$3,996.16
2220 Deferred Inflow	24,690.26
Total for Other Current Liabilities	\$28,686.42
Total for Current Liabilities	\$31,439.72
Total for Liabilities	\$31,439.72
Equity	
Opening Balance Equity	-225.88
3000 Fund Balance	801,291.51
Net Revenue	44,699.82
Total for Equity	\$845,765.45
Total for Liabilities and Equity	\$877,205.17

Fremont County CSBG

Statement of Activity
August 2026

	Total
Revenue	
7230-00 Reimbursements	56,546.04
Total for Revenue	\$56,546.04
Gross Profit	\$56,546.04
Expenditures	
7000 ADMINISTRATION	
7230 *CSBG SERVICES	
7230-04 SRV 4 Housing	6,801.84
7230-07 SRV 7 Support Services	
7230-07-1 SRV 7 Direct Salaries & Benefits	16,651.46
Total for 7230-07 SRV 7 Support Services	\$16,651.46
7230-08 Linkages/CI	10,874.31
7230-09 Agency Capacity Building	1,174.53
7230-11 Direct Salaries	8,505.43
7230-12 Other Rent Office Software Equipment	26.99
Total for 7230 *CSBG SERVICES	\$44,034.56
Total for 7000 ADMINISTRATION	\$44,034.56
Total for Expenditures	\$44,034.56
Net Operating Revenue	\$12,511.48
Net Revenue	\$12,511.48

Fremont County CSBG

Statement of Financial Position
As of Aug 31, 2026

	Total
Assets	
Current Assets	
Bank Accounts	
1010 Checking	-36,276.15
Total for Bank Accounts	-\$36,276.15
Accounts Receivable	
1200 Accounts Receivable (A/R)	27,877.00
Total for Accounts Receivable	\$27,877.00
Total for Current Assets	-\$8,399.15
Total for Assets	-\$8,399.15
Liabilities and Equity	
Liabilities	
Current Liabilities	
Accounts Payable	
2010 Accounts Payable (A/P)	17,261.00
Total for Accounts Payable	\$17,261.00
Credit Cards	
2015 CREDIT CARDS	
2015-09 DOUGLAS SPRIGGS (0051) - 2	9.98
Total for 2015 CREDIT CARDS	\$9.98
Total for Credit Cards	\$9.98
Total for Current Liabilities	\$17,270.98
Total for Liabilities	\$17,270.98
Equity	
3000 Fund Balance	34,621.79
Net Revenue	-60,291.92
Total for Equity	-\$25,670.13
Total for Liabilities and Equity	-\$8,399.15

Agenda Item Title: Staff Reports

SESSION TYPE:

- ☒ Regular Meeting
- ☐ Special Meeting
- ☐ Work Session
- ☐ Other

APPLIES TO STRATEGIC GOALS:

- ☐ Yes (Select below)
 - ☐ TBD
 - ☐ TBD
- ☒ No (Regular Business)

- ☐ Attachments are provided with the narrative

EXECUTIVE SUMMARY:

This agenda item provides an opportunity for FCAG Senior Staff to present brief updates to the Board regarding activities, operations, and notable developments within their respective areas of responsibility.

Staff reports are intended to enhance transparency, keep the Board informed of ongoing initiatives, and provide context for upcoming policy decisions or future agenda items. Following each update, Board members may ask questions for clarification or additional information.

This section is informational in nature and does not include formal action unless specifically requested during the discussion.

PRIOR RELATED BOARD DISCUSSIONS/ACTIONS:

N/A

WHY IS THIS ITEM BEFORE THE BOARD:

To ensure the Board remains informed of current operations, initiatives, and emerging issues across FCAG programs and divisions, and to allow direct engagement between Board members and Senior Staff.

ACTION REQUIRED/REQUESTED AT THIS BOARD MEETING

N/A

PROPOSED MOTION:

N/A

ADMINISTRATOR RECOMMENDATION:

Receive the staff reports and provide feedback or direction as appropriate.



FREMONT COUNTY ASSOCIATION OF GOVERNMENTS
WIND RIVER TRANSPORTATION AUTHORITY • PROJECT INDEPENDENCE
2554 AIRPORT RD RIVERTON WY, 82501 • (307) 856-9782

STAFF REPORT

Date: Thursday, September 24, 2026
TO: Fremont County Association of Government Board
FROM: Tim Nichols, Director
SUBJECT: September 2026 FCAG Staff Report

September has been another significant month for FCAG, WRTA, and the regional service work now moving through the organization. Much of the work over the past month has centered on five major areas: WRTA funding stabilization, public transportation grant development, regional EMS transition planning, emergency interim EMS coordination, and continued strengthening of FCAG's internal administrative and compliance systems.

The September 24 agenda reflects the nature of this month's work. In addition to the consent agenda, financial reports, and staff reports, the Board will be asked to continue discussion under RASEC regarding the Regional EMS Transition Plan, the current EMS service and interim provider update, RASEC Phase 2, the RHTP Grant Agreement update, and the realignment of RASEC membership and charge. The Board will also consider Resolution 2026-09 authorizing submission of a CCAM-TAC Community Rides Grant application.

WRTA funding has remained one of the most immediate and time-sensitive issues before administration. Staff continued working through the effects of reduced federal Section 5311 funding and the need to manage the gap between current service needs and the future availability of countywide sales tax revenue. The newly approved three-quarter percent sales tax is an important long-term local match solution, but it does not immediately eliminate the current FY27 operating and match pressure. September work therefore continued to focus on the bridge period, including discussions with local governments and continued communication around the public transportation funding reduction.

Staff continued outreach to the City of Lander regarding WRTA's near-term bridge funding needs. Lander's September 8 agenda packet included a WRTA Bridge Funding Request as a non-action item, along with other bridge funding discussions. In support of that discussion, WRTA provided Lander-specific ridership information for January through August 2026. During that period, WRTA recorded 2,307 fixed-route passenger boardings in Lander, 2,501 fixed-route passenger alightings in Lander, and 1,291 demand-response passengers transported. Staff also clarified that fixed-route boardings and alightings should not be added together as a count of unique passengers.

Staff also continued legislative and statewide funding communication related to the Section 5311 reduction. Correspondence during the month included follow-up with state legislators and continued preparation of statewide impact materials, including analysis of the FY26 and FY27 public transportation allocation information. This work remains important because WRTA's local funding position is part of a larger statewide public transportation issue affecting multiple providers and communities.

September also included significant grant-development work. Staff continued supporting the FTA Innovative Coordinated Access and Mobility application, now referred to in correspondence as the REMAP Mobility Pilot. The project is intended to create a more coordinated transportation-access structure for Fremont County and the Wind River Reservation, including one-call and one-click access, mobility management, referral coordination, and partner participation. Earlier project framework materials described the proposed project as the Wind River Regional Mobility Management and One-Call/One-Click Hub and recommended moving forward with the concept on a conditional basis, subject to documentation, WYDOT participation, budget support, partner commitments, and local match evidence.

During September, the team worked through support letters and partner coordination for the mobility pilot. Outreach and support activity included Central Wyoming College, WYTRANS, RiverPeak Health, the City of Riverton, and other health, human-service, and transportation partners. The goal of this project is to make it easier for individuals needing transportation to identify the correct service, connect with the appropriate provider, and reduce the confusion that often exists when multiple transportation, health, senior, tribal, nonprofit, and human-service programs operate in the same region.

Related to this same mobility strategy, Resolution 2026-09 is before the Board for authorization to submit a CCAM-TAC Community Rides Grant application. The proposed application requests \$100,000 for a Wind River Regional Mobility Partnership Pilot, with no local match required for submission. The proposed 12-month pilot would support transportation access, mobility coordination, and essential service connections between the Wind River Reservation, Riverton, Lander, healthcare services, employment, education, food access, social services, and other community destinations. The project may include mobility navigation, partner coordination, referral technology, expanded transportation connections, community outreach, travel training, implementation support, and evaluation.

FCAG also submitted a FY27 Transportation Enterprise Account Grant Application on behalf of FCAG and WRTA. The submission was acknowledged for consideration at the November 5, 2026 Special SLIB Meeting, with initial review to follow. This application is part of the broader effort to pursue state-level capital and transportation resources while WRTA continues to manage federal funding reductions and local match pressures.

Regional EMS planning remained the most complex and urgent area of work in September. The regional transition framework previously developed for the Board identifies the proposed end state as a publicly governed regional EMS system under FCAG leadership. It also makes clear that planning does not automatically transfer operations, assets, employees, contracts, liabilities, licenses, or financial obligations. Actual cutover remains contingent on legal authority, licensure, workforce readiness, funding, asset control, insurance, dispatch integration, clinical readiness, billing systems, and executed agreements.

The current EMS service situation changed substantially during the month. Correspondence from the City of Riverton summarized that Frontier/Priority Ambulance and the County had not reached an extension agreement to provide EMS coverage through the remainder of FY27; that potential labor action had been reported for the remainder of the current contract period ending September 30; and that the County Commission had reached out to Cody Regional as a potential alternative to ensure continued countywide EMS coverage. The same update noted that FCAG had been planning for a phased transition but did not yet have the licensing, systems, equipment, asset agreements, or EMS workforce necessary to administer countywide ambulance operations immediately.

This development places FCAG in a difficult but important position. The organization remains the designated planning and transition entity for the proposed regional EMS system, but the immediate service-continuity problem is now moving faster than the original transition timeline. Staff has therefore had to monitor and respond to two tracks at once: first, the immediate interim coverage issue involving the County, Frontier/Priority, Cody Regional, and continuity of 9-1-1 ambulance response; and second, the longer-term FCAG-administered regional EMS model that still requires formal agreements, licensing, staffing, financing, assets, clinical infrastructure, and Board direction.

The RHTP process also continued this month. Prior correspondence with the Wyoming Department of Health reflected discussion of conditional approval of a \$2.2 million award, subject to review of FCAG's tax base and long-term sustainability plan. In response, staff provided additional materials, including the RASEC Service Delivery Model Evaluation Report, the RASEC Cost Tool, and the EMS Regionalization Sustainability Plan. Those materials were intended to demonstrate that the project is not designed to depend on one-time RHTP funding for recurring operations, but instead to use transition funding to support system integration, equipment, organizational capacity, and movement toward a sustainable regional structure supported by local revenue and ambulance billing.

RASEC's next phase will need to be more implementation-oriented than the first phase. The Board's September agenda includes RASEC Phase 2 and realignment of RASEC membership and charge, which is appropriate given the change in circumstances. The original RASEC evaluation work helped establish the need, analyze service models, and support the grant and transition framework. The next phase should focus more directly on implementation readiness, stakeholder communication, workforce transition, interim provider coordination, regulatory readiness, and the specific decisions needed before any operational transition can occur.

Internal operations and accountability also continued to receive attention. The September 3 internal update emphasized the need to strengthen operational disciplines around incident reporting, communication of operational concerns, and ensuring that service-related issues are documented and elevated appropriately. Staff also implemented and reinforced the start-of-shift fitness-for-duty assessment process. This was described as a mandatory safety procedure that must be completed with every driver at the beginning of every shift, without exception. Follow-up communication recognized that assessments were being logged while reinforcing the importance of consistent compliance.

Compliance work also included attention to the Transit Asset Management Plan. WYDOT correspondence indicated that the finalized TAM Plan was ready and that the agency needed to complete the required signature process to remain included in the Tier II Group TAM Plan. Follow-up identified that Gary was still listed as WRTA's accountable executive and that the plan needed to be updated before completion. The signature page was subsequently signed.

Organizational development also continued during the month. Staff continued working on the administrative foundation necessary for FCAG's expanded role, including policy development, delegation of authority, governance structure, and long-term organizational and facility needs. This work is important because FCAG's responsibilities are expanding beyond routine administration into more complex regional functions, including public transportation, mobility coordination, EMS planning, grant administration, and potentially future shared services.

The events of September show that FCAG is continuing to move from planning into execution. WRTA funding stabilization is now tied to bridge funding, local match allocation, state-level advocacy, and grant development. Mobility coordination is advancing through ICAM and CCAM-TAC opportunities. EMS regionalization has moved from a long-range transition concept into an urgent regional service issue requiring immediate coordination and careful public communication. Internal systems, including fitness-for-duty, incident reporting, TAM compliance, and policy development, are becoming increasingly important as the organization professionalizes.

The month also demonstrated the need for disciplined communication. EMS developments have created public concern, operational uncertainty, and stakeholder questions. WRTA funding reductions continue to require explanation to local governments and riders. Grant opportunities require careful coordination with partners, WYDOT, and state agencies. As the organization becomes more visible, the need for consistent messaging, documented decision-making, and clear lines between Board authority, administrative responsibility, and partner-government actions becomes increasingly important.

Overall, September has required FCAG to manage both immediate risk and long-term opportunity. The immediate risks include WRTA's bridge funding period, the unresolved federal transportation funding reduction, the EMS interim provider situation, and the operational readiness gaps that must be closed before FCAG can responsibly assume any EMS function. The long-term opportunities include a dedicated local match source, mobility coordination grants, state capital funding, regional EMS system development, and a stronger governance and compliance framework. The work completed this month reflects the continued evolution of FCAG as a regional problem-solving organization. The Association is being asked to help coordinate issues that cross municipal, county, tribal, healthcare, transportation, and public safety boundaries. That work is difficult, but it is also exactly the type of regional challenge FCAG was designed to address. Continued Board direction will be essential as staff moves these projects from planning, communication, and grant development into implementation, accountability, and long-term sustainability.

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Agenda Item Title: Public Comment

SESSION TYPE:

- ☒ Regular Meeting
- ☐ Special Meeting
- ☐ Work Session
- ☐ Other

APPLIES TO STRATEGIC GOALS:

- ☐ Yes (Select below)
 - ☐ TBD
 - ☐ TBD
- ☒ No (Regular Business)

- ☐ Attachments are provided with the narrative

EXECUTIVE SUMMARY:

This agenda item provides an opportunity for public comment. Scheduled speakers include:

(None)

This session is also open for additional comments from members of the audience, subject to the board chair's discretion to limit time as needed.

PRIOR RELATED BOARD DISCUSSIONS/ACTIONS:

N/A

WHY IS THIS ITEM BEFORE THE BOARD:

To allow public input and provide a platform for presentations from scheduled speakers and other community members.

ACTION REQUIRED/REQUESTED AT THIS BOARD MEETING

N/A

PROPOSED MOTION:

N/A

ADMINISTRATOR RECOMMENDATION:

I recommend reaching out to the audience to invite additional comments following the scheduled speakers. The board chair has the discretion to limit time for each speaker to ensure fairness and maintain meeting efficiency.

Agenda Item Title: RASEC – Regional EMS Transition Update

SESSION TYPE:

- ☒ Regular Meeting
- ☐ Special Meeting
- ☐ Work Session
- ☐ Other

APPLIES TO STRATEGIC GOALS:

- ☐ Yes (Select below)
 - ☐ TBD
 - ☐ TBD
- ☒ No (Regular Business)

- ☐ Attachments are provided with the narrative

EXECUTIVE SUMMARY:

FCAG continues implementation planning for the proposed regional Emergency Medical Services system following adoption of the Regional Emergency Medical Services Program Proposal & Transition Plan on August 27, 2026.

The approved Transition Plan establishes the framework for development of a publicly governed regional EMS system under FCAG leadership, with a planning target of July 1, 2027. The Plan expressly provides that the target date does not itself authorize operational assumption and that FCAG should proceed only after the required legal authority, agreements, funding, staffing, licensure, systems, assets, insurance, clinical readiness, and other operational requirements have been satisfied.

Since adoption of the Plan, circumstances surrounding the existing ambulance-service arrangement have changed substantially. This update is therefore intended to provide the Board with the most current information available concerning service continuity, RASEC Phase 2 activities, and the Rural Health Transformation Program grant.

1. Current EMS Service and Interim Provider Update

Fremont County has continued working to maintain uninterrupted countywide ambulance coverage while longer-term regional transition planning proceeds.

Discussions concerning continuation of service by Priority/Frontier Ambulance have evolved considerably during September. The County has also engaged Cody Regional Health regarding potential interim or bridge service and approved a Letter of Intent as part of that effort.

As of preparation of the Board materials, negotiations and implementation details remain fluid. Matters still being evaluated include the duration and terms of existing-provider service, the potential timing and scope of Cody Regional involvement, associated costs,

ambulance and facility arrangements, workforce continuity, billing, licensing, insurance, and the relationship of any interim arrangement to FCAG's longer-term regional transition.

Because these discussions remain active, staff will provide the Board with the most current status available at the September 24 meeting, including any developments occurring after publication of the Board packet.

The immediate objective remains unchanged: avoid any interruption in emergency ambulance response while preserving sufficient time to establish the permanent regional system responsibly.

FCAG is simultaneously evaluating whether portions of the approved Transition Plan can or should be accelerated. However, FCAG does not presently have all licenses, employees, vehicles, facilities, billing systems, clinical arrangements, insurance structures, or definitive governmental agreements required to independently begin countywide EMS operations.

Any acceleration must therefore remain subject to the readiness requirements established by the Transition Plan.

2. RASEC Phase 2 Update

At its August 27 meeting, the FCAG Board approved continuation of RASEC in an advisory transition capacity to support coordination, technical review, and recommendations to the Board.

This represents a change from RASEC's original charge. The committee's initial responsibility was primarily to evaluate EMS service-delivery models and provide recommendations regarding the future structure of ambulance service.

With that evaluation substantially completed and the Transition Plan adopted, Phase 2 is focused on assisting FCAG with implementation and transition matters, including:

- Workforce and employee transition;
- Ambulances, facilities, equipment, and other assets;
- Billing and revenue-cycle development;
- Financial planning and sustainability;
- Licensing and regulatory readiness;
- Clinical and medical oversight;
- Dispatch and communications;
- Intergovernmental coordination;
- Interim-service continuity;
- Operational readiness; and
- Identification of issues requiring FCAG Board action.

The Board also directed that a more concrete transition timeline be developed as this work progresses.

RASEC's role remains advisory. The committee is not intended to operate the future EMS system, supervise FCAG employees, enter contracts, obligate funding, or replace the authority of the FCAG Joint Powers Board or professional EMS administration.

3. RHTP Grant Agreement Update

Following FCAG's application under the Wyoming Rural Health Transformation Program, Initiative 1.2 EMS Regionalization, the Wyoming Department of Health provided FCAG with a draft grant agreement and Statement of Work.

The draft agreement received by FCAG reflects approximately \$2 million, while earlier communications associated with the proposed award referenced approximately \$2.2 million. Staff requested clarification regarding that difference.

Staff also requested clarification of the contracting structure so that FCAG is properly identified as the entity responsible for administration of the project, with participating ambulance providers working through the regional project structure rather than being incorrectly identified as separate FCAG entities.

Much of the organizational work identified in the draft Statement of Work is already addressed within, or aligned with, the Board-approved EMS Transition Plan. Staff has therefore been reviewing the Statement of Work against completed and ongoing transition activities to identify:

- Requirements already satisfied;
- Documentation that must be provided to WDH;
- Remaining implementation requirements;
- Eligible startup and transition expenditures;
- Performance measures and deliverables; and
- Matters requiring additional agreements or Board action.

The EMS Sustainability Plan also establishes that Rural Health Transformation funding should function as transition and startup assistance, rather than recurring funding necessary to sustain base ambulance operations.

Long-term financial planning continues to rely primarily upon the dedicated EMS share of the countywide sales and use tax, ambulance billing revenue, and appropriate reserves and contingency mechanisms.

Final award terms, eligible expenditures, Statement of Work requirements, and the final grant amount remain subject to completion of the WDH contracting process.

PRIOR RELATED BOARD DISCUSSIONS/ACTIONS:

June 2026 – RASEC completed its evaluation of regional ambulance service-delivery models and presented its findings to FCAG.

July 21, 2026 – Fremont County designated FCAG as the Regional EMS Lead Entity through County Resolution 2026-21.

July 23, 2026 – FCAG adopted Resolution 2026-05 authorizing submission of the Rural Health Transformation Program application.

August 7, 2026 – FCAG conducted a detailed Work Session regarding the regional EMS transition. The Board emphasized the need for professional EMS leadership, defined transition milestones, continued due diligence, and an appropriate advisory role for RASEC.

August 27, 2026 – FCAG formally approved the Regional Emergency Medical Services Program Proposal & Transition Plan and authorized RASEC to continue in an advisory transition capacity.

August 27, 2026 – The Board approved the EMS Director PDQ as the underlying organizational position document.

August–September 2026 – FCAG continued coordination with Fremont County, RASEC, the Wyoming Department of Health, existing and prospective EMS providers, and regional stakeholders regarding service continuity and transition implementation.

WHY IS THIS ITEM BEFORE THE BOARD:

The EMS environment has changed significantly since adoption of the Transition Plan on August 27.

The Board should receive a consolidated update regarding immediate ambulance-service continuity, implementation of the Board-approved transition framework, RASEC Phase 2 activities, and the status of Rural Health Transformation funding.

This item also provides the factual and operational context necessary for the Board's subsequent consideration of the proposed realignment of RASEC membership and charge

ACTION REQUIRED/REQUESTED AT THIS BOARD MEETING

Receive the Regional EMS Transition Update and provide direction to staff regarding continued implementation, coordination, interim-service planning, and matters requiring further Board consideration.

PROPOSED MOTION:

N/A

ADMINISTRATOR RECOMMENDATION:

Staff recommends that the Board receive the update and continue supporting implementation of the Board-approved Transition Plan while maintaining flexibility to respond to the rapidly evolving interim-service environment.

Immediate continuity of ambulance service remains the first priority. At the same time, short-term provider decisions should be structured, where possible, so they do not unnecessarily limit FCAG's ability to establish the permanent regional system contemplated by the Transition Plan.

Staff further recommends maintaining the readiness safeguards already established by the Board. The need to accelerate certain transition activities should not be interpreted as authorization to assume operations before FCAG has the legal authority, professional leadership, workforce, assets, clinical systems, licensing, financial infrastructure, insurance, and other requirements necessary to operate safely and responsibly.

Agenda Item Title: RASEC – Realignment of Membership and Phase 2 Charge

SESSION TYPE:

- ☒ Regular Meeting
- ☐ Special Meeting
- ☐ Work Session
- ☐ Other

APPLIES TO STRATEGIC GOALS:

- ☐ Yes (Select below)
 - ☐ TBD
 - ☐ TBD
- ☒ No (Regular Business)

- ☐ Attachments are provided with the narrative

EXECUTIVE SUMMARY:

The Regional Ambulance Service Evaluation Committee, or RASEC, has substantially completed its original assignment to evaluate regional ambulance service delivery options and provide recommendations regarding the future structure of Emergency Medical Services in Fremont County.

As the regional EMS initiative moves from evaluation into transition and implementation, the FCAG Board previously determined that RASEC should continue in a revised advisory capacity rather than be dissolved and replaced with a new committee.

This item formally establishes the Phase 2 membership and charge of RASEC consistent with that direction.

Phase 2 RASEC Membership

The proposed RASEC membership moving forward is:

- **Commissioner Michael Jones** – Voting Member
 - **Fremont County Commission Chairman Larry Allen** may serve as Commissioner Jones's designated alternate when applicable and may act in that seat in Commissioner Jones's absence.
- **Mick Pryor** – Voting Member
- **Lisa Mallon** – Voting Member
- **Kim Lee** – Voting Member
- **Jared Whitebull** – Northern Arapaho Representative
- **Clint Glick** – Eastern Shoshone Representative
- **Chris Konjai** – Voting Member

Under this structure, Commissioner Jones remains the official Fremont County voting member. Chairman Allen serves as the designated alternate for that position when necessary and does not constitute a separate additional County voting seat.

The Tribal representatives provide direct participation from the Northern Arapaho and Eastern Shoshone governments as the regional EMS transition continues to address service delivery affecting communities throughout Fremont County and the Wind River Indian Reservation.

Phase 2 Purpose and Charge

RASEC's original purpose centered on evaluating the condition of ambulance services, examining alternative service-delivery models, developing cost and service information, and making recommendations concerning the future structure of regional EMS. That work has now transitioned into implementation.

RASEC's Phase 2 purpose is therefore to:

Advise and assist the Fremont County Association of Governments in the planning and implementation of the transition to a sustainable, regionally coordinated Emergency Medical Services system, consistent with the Board-approved Regional EMS Transition Plan and subsequent direction of the FCAG Joint Powers Board.

RASEC will provide technical review, regional stakeholder coordination, and recommendations relating to areas including:

- Workforce transition and recruitment;
- Ambulances, equipment, facilities, and other assets;
- Billing and revenue-cycle development;
- Financial planning and sustainability;
- Medical direction and clinical oversight;
- EMS licensing and regulatory readiness;
- Dispatch and communications;
- Hospital, healthcare, and interagency coordination;
- Tribal and governmental coordination;
- Interim-provider and service-continuity considerations;
- Transition schedules and readiness milestones;
- Operational readiness; and
- Other transition matters referred to RASEC by the FCAG Board or administration.

Advisory Role

RASEC will continue as an advisory transition committee to the FCAG Joint Powers Board.

RASEC's purpose is to provide expertise, institutional knowledge, regional representation, stakeholder coordination, and recommendations. It is not intended to function as the management body of the future EMS system.

Accordingly, RASEC does not independently:

- Operate or manage ambulance services;
- Supervise the EMS Director or other FCAG employees;
- Execute contracts;
- Commit or expend FCAG funds;

- Transfer or assume employees, assets, liabilities, licenses, or contracts;
- Establish compensation or personnel policies;
- Bind FCAG or another participating government; or
- Supersede the authority of the FCAG Joint Powers Board.

Professional administration and operational management of the regional EMS program will remain within FCAG's organizational structure, subject to Board governance and applicable governmental approvals.

Membership Administration

The membership established through this action is intended to provide continuity through the EMS transition while ensuring appropriate County, Tribal, EMS, healthcare, and regional representation.

RASEC may invite subject-matter experts, agency representatives, providers, healthcare professionals, or other stakeholders to participate in discussions when specialized expertise is beneficial.

Such participation does not automatically establish voting membership. Any future change to formal RASEC voting membership remains subject to FCAG Board approval.

PRIOR RELATED BOARD DISCUSSIONS/ACTIONS:

2026 – FCAG established RASEC to evaluate regional ambulance service delivery alternatives and provide recommendations to the FCAG Board.

2026 – RASEC completed its regional EMS evaluation and provided the Board with its service-delivery model analysis and recommendations.

August 2026 – The FCAG Board determined that RASEC should continue during implementation as an advisory transition body rather than serve as the operational management structure of the future EMS system.

August 27, 2026 – The Board approved continuation of RASEC in an advisory transition capacity and directed that its membership and charge be realigned for Phase 2 of the regional EMS initiative.

August–September 2026 – FCAG continued coordination with Fremont County, RASEC, the Wyoming Department of Health, existing and prospective EMS providers, and regional stakeholders regarding service continuity and transition implementation.

WHY IS THIS ITEM BEFORE THE BOARD:

RASEC's original evaluation assignment has substantially concluded, and the regional EMS initiative has entered a transition and implementation phase.

Formal Board action is appropriate to clearly establish:

1. Who constitutes RASEC's membership moving forward;
2. Who holds voting authority;
3. How alternate representation will be handled;
4. The committee's revised Phase 2 responsibilities; and
5. The distinction between RASEC's advisory role and FCAG's governing and administrative authority.

Formalizing these matters will provide clarity to committee members, FCAG, Fremont County, Tribal governments, regional stakeholders, EMS employees, and the public as implementation proceeds.

ACTION REQUIRED/REQUESTED AT THIS BOARD MEETING

Approve the revised Phase 2 membership and charge of the Regional Ambulance Service Evaluation Committee.

PROPOSED MOTION:

Board Member:

"I move that the Fremont County Association of Governments approve the Phase 2 realignment of the Regional Ambulance Service Evaluation Committee, establishing Commissioner Michael Jones, Mick Pryor, Lisa Mallon, Kim Lee, and Chris Konjai as voting members; recognizing Jared Whitebull as the Northern Arapaho representative and Clint Glick as the Eastern Shoshone representative; authorizing Fremont County Commission Chairman Larry Allen to serve as Commissioner Jones's designated alternate when applicable; and approving the revised RASEC charge to serve as an advisory transition committee supporting implementation of the regional Emergency Medical Services system consistent with the direction of the FCAG Joint Powers Board."

(Second Required)

Chair:

"It has been moved and seconded. Is there any discussion?"

(Call for the Question)

(Majority Vote)

ADMINISTRATOR RECOMMENDATION:

Staff recommends that the Board formally realign RASEC for Phase 2 of the regional EMS initiative by adopting the revised membership and charge presented with this agenda item.

RASEC has substantially completed the evaluation work for which it was originally established. However, the committee retains significant institutional knowledge, regional representation, and familiarity with the financial, operational, governmental, and service-delivery issues that led to development of the regional EMS model. Staff believes that retaining this experience while clearly redefining the committee's purpose provides continuity as FCAG moves from evaluation into implementation.

Under the recommended structure, RASEC would continue as a focused advisory transition body with defined membership, voting authority, and responsibilities. Commissioner Michael Jones would remain the official Fremont County voting member, with Chairman Larry Allen authorized to serve as his designee when applicable. The remaining membership would be formally established as presented, and RASEC's charge would be limited to advising FCAG on implementation of the regional EMS transition.

Staff specifically recommends that the Board adopt the proposed realignment through formal motion so there is no ambiguity concerning RASEC's membership, authority, purpose, or relationship to the FCAG Board and professional EMS administration.

If the Board determines that RASEC's original purpose, identity, or structure is no longer appropriate for the implementation phase, staff recommends that the Board instead consider formally dissolving RASEC and establishing a new successor advisory body with a newly defined name, membership, charge, and reporting structure specifically designed for regional EMS transition and implementation.

Either approach should accomplish the same governance objective: the transition should have a clearly defined advisory body that provides technical expertise and regional stakeholder representation without assuming the responsibilities of professional EMS management or the governing authority of the FCAG Joint Powers Board.

Staff recommends that the Board make a definitive determination at this meeting rather than continuing RASEC under an informal or transitional structure.

Agenda Item Title: Resolution 2026-09 – CCAM-TAC Community Rides Grant Application

SESSION TYPE:

- ☒ Regular Meeting
- ☐ Special Meeting
- ☐ Work Session
- ☐ Other

APPLIES TO STRATEGIC GOALS:

- ☐ Yes (Select below)
 - ☐ TBD
 - ☐ TBD
- ☒ No (Regular Business)

- ☐ Attachments are provided with the narrative

EXECUTIVE SUMMARY:

Resolution 2026-09 is presented for Board consideration to authorize submission of an application to the CCAM-TAC Community Rides Grant Program for the proposed Wind River Regional Mobility Partnership Pilot.

The proposed project is intended to improve transportation access and mobility coordination between the Wind River Reservation, Riverton, Lander, healthcare services, employment, education, food access, social services, and other essential community destinations.

The pilot may include activities such as:

- Mobility navigation;
- Partner and provider coordination;
- Referral technology;
- Expanded transportation connections;
- Community outreach;
- Travel training;
- Implementation support; and
- Program evaluation.

FCAG proposes to request \$100,000 through the CCAM-TAC Community Rides Grant Program. The application does not require a local match, and the proposed project period is anticipated to be approximately 12 months, subject to final grant award terms and conditions.

The Wind River Regional Mobility Partnership Pilot is intended to build upon FCAG and WRTA's broader efforts to improve coordinated transportation access, strengthen relationships among transportation and human-service partners, and reduce barriers experienced by individuals traveling between Reservation communities and the broader Fremont County service network.

The project is structured as a pilot rather than a permanent expansion of service. If awarded, the pilot would allow FCAG to test coordinated mobility strategies, strengthen regional partnerships, evaluate transportation gaps, and determine which approaches may warrant continuation or expansion following the grant period.

PRIOR RELATED BOARD DISCUSSIONS/ACTIONS:

N/A

WHY IS THIS ITEM BEFORE THE BOARD:

Formal Board authorization is requested to submit the CCAM-TAC Community Rides Grant application on behalf of FCAG.

Resolution 2026-09 establishes the Board's support for the proposed project and authorizes submission of the application requesting \$100,000 for the Wind River Regional Mobility Partnership Pilot.

The grant would provide FCAG an opportunity to test and evaluate coordinated mobility strategies without requiring a local match commitment at the time of application.

ACTION REQUIRED/REQUESTED AT THIS BOARD MEETING

Review and consider adoption of Resolution 2026-09, authorizing submission of an application to the CCAM-TAC Community Rides Grant Program for the Wind River Regional Mobility Partnership Pilot.

PROPOSED MOTION:

Board Member:

"I move that the Fremont County Association of Governments adopt Resolution 2026-09, authorizing submission of an application to the CCAM-TAC Community Rides Grant Program in the amount of \$100,000 for the Wind River Regional Mobility Partnership Pilot, as presented."

(Second Required)

Chair:

"It has been moved and seconded. Is there any discussion?"

(Call for the Question)

(Majority Vote)

ADMINISTRATOR RECOMMENDATION:

Staff recommends adoption of Resolution 2026-09.

The proposed pilot provides an opportunity to strengthen regional transportation coordination and improve access to essential services without requiring a local match commitment for submission of the application.

The project is particularly relevant to ongoing FCAG efforts to improve mobility between the Wind River Reservation, Riverton, Lander, healthcare providers, employment, education, food access, social services, and other essential destinations.

The pilot format also provides an appropriate mechanism for testing coordinated mobility strategies before making longer-term operational or financial commitments.

Approval of Resolution 2026-09 will authorize staff to submit the \$100,000 application and continue development of the Wind River Regional Mobility Partnership Pilot in accordance with final grant requirements.



RESOLUTION NO. 2026-09

**A RESOLUTION AUTHORIZING SUBMISSION OF AN APPLICATION TO THE CCAM-TAC
COMMUNITY RIDES GRANT PROGRAM ON BEHALF OF THE GOVERNING BODY FOR THE
FREMONT COUNTY ASSOCIATION OF GOVERNMENTS FOR THE PURPOSE OF THE WIND RIVER
REGIONAL MOBILITY PARTNERSHIP PILOT**

WHEREAS, the Governing Body for the Fremont County Association of Governments desires to participate in the CCAM-TAC Community Rides Grant Program to support improved transportation access, mobility coordination, and essential service connections in Fremont County and the Wind River Reservation; and

WHEREAS, the Governing Body of the Fremont County Association of Governments recognizes the need for the project; and

WHEREAS, the proposed Wind River Regional Mobility Partnership Pilot is intended to support coordinated transportation access between the Wind River Reservation, Riverton, Lander, healthcare services, employment, education, food access, social services, and other essential community destinations; and

WHEREAS, the proposed project may include mobility navigation, partner coordination, referral technology, expanded transportation connections, community outreach, travel training, implementation support, and evaluation activities; and

WHEREAS, the CCAM-TAC Community Rides Grant Program requires that certain criteria be met, and to the best of our knowledge, this application meets those criteria; and

WHEREAS, the Governing Body of the Fremont County Association of Governments plans to request CCAM-TAC grant funding from the following source:

- 1. CCAM-TAC Community Rides Grant Program: \$100,000.00 requested for the Wind River Regional Mobility Partnership Pilot.
- 2. No local match is required for submission of the application.
- 3. The proposed project period is anticipated to be a 12-month pilot project, subject to final grant award terms and conditions.

NOW, THEREFORE, BE IT RESOLVED BY THE GOVERNING BODY OF THE
Fremont County Association of Governments, that a grant application in the amount of \$100,000.00 be submitted to the CCAM-TAC Community Rides Grant Program for consideration to assist in funding: Wind River Regional Mobility Partnership Pilot: a coordinated mobility access pilot to improve transportation connections between the Wind River Reservation, Riverton, Lander, healthcare, employment, education, food access, social services, and other essential destinations.

CERTIFICATION
The undersigned, of the Fremont County Association of Governments Joint Powers Board, hereby certifies that the foregoing Resolution was duly presented and adopted at a [Regular/Special] meeting of the Board held on [], in [], Wyoming, at which a quorum of [] of [] members was present and voting, by a vote of: [] For; [] Against; [] Abstaining; [] Absent.

ADOPTED this 24th day of September, 2026.

ATTEST

By: _____
Authorized Signatory

By: _____
Authorized Signatory

Name: _____

Name: _____

Title: Board Chair

Title: Board Treasurer/Secretary

Date: _____

Date: _____

Agenda Item Title: Monthly Forum

SESSION TYPE:

- ☒ Regular Meeting
- ☐ Special Meeting
- ☐ Work Session
- ☐ Other

APPLIES TO STRATEGIC GOALS:

- ☐ Yes (Select below)
 - ☐ TBD
 - ☐ TBD
- ☒ No (Regular Business)

- ☐ Attachments are provided with the narrative

EXECUTIVE SUMMARY:

The monthly forum scheduled for the Fremont County Association of Governments serves as a vital platform for collaborative discussion and decision-making among key stakeholders in the Fremont County Community. This forum offers an opportunity for representatives from various municipalities, stakeholders, and community members to convene and address pertinent issues facing Fremont County. Topics slated for discussion encompass a wide range of areas, including but not limited to infrastructure development, public services, economic growth initiatives, and community welfare programs. Through this forum, participants aim to foster cooperation, exchange insights, and formulate strategies to address the evolving needs and challenges of Fremont County.

PRIOR RELATED BOARD DISCUSSIONS/ACTIONS:

N/A

WHY IS THIS ITEM BEFORE THE BOARD:

N/A

ACTION REQUIRED/REQUESTED AT THIS BOARD MEETING

To collaborate by focusing on clear communication, respect for differing viewpoints, and a shared commitment to the communities. Work efficiently, stay solution-focused, and ensure that discussions remain constructive. The goal is to align on key issues, address challenges together, and make facilitate collaboration that benefits the entire region.

PROPOSED MOTION:

N/A

ADMINISTRATOR RECOMMENDATION:

The productivity and reputation of the Fremont County Association of Governments, an initiative with the potential to create a significant positive impact through collaboration, depend on your commitment to mutual respect and your dedication to serving those in need. I urge the board to embody the spirit of community by approaching this forum as colleagues united in the shared goal of uplifting and strengthening our community.

Agenda Item Title: Adjournment

SESSION TYPE:

- ☒ Regular Meeting
- ☐ Special Meeting
- ☐ Work Session
- ☐ Other

APPLIES TO STRATEGIC GOALS:

- ☐ Yes (Select below)
 - ☐ TBD
 - ☐ TBD
- ☒ No (Regular Business)

- ☐ Attachments are provided with the narrative

EXECUTIVE SUMMARY:

N/A

PRIOR RELATED BOARD DISCUSSIONS/ACTIONS:

N/A

WHY IS THIS ITEM BEFORE THE BOARD:

N/A

ACTION REQUIRED/REQUESTED AT THIS BOARD MEETING

N/A

PROPOSED MOTION:

Board Member: “I move to Adjourn”

(Second Required)

Chairman: “It has been motioned and second, is there any discussion?”

(Call for the question)

(Majority Vote)

ADMINISTRATOR RECOMMENDATION:

N/A